



University of  
Pittsburgh® | School of  
Public Health

School of Public Health  
Department of Health Policy and Management  
PUBHLT 0445 Administrative Burden and Inequality in U.S. Health Care  
Course Meeting Day and Time: Tuesday/Thursday 9:30-10:45am  
Class Location A522 Public Health  
Credit Hours 3  
Spring 2025

### **Logistics/Contact Information**

Instructor: Dr. Miranda Yaver  
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Office Location: A654 Public Health  
Office Hours: Wednesday 12:30-2:30 or by appointment

### **Course Rationale**

This course serves as a Tier III course in the Health Policy and Management cluster area. The goal of the course is to help students understand the scope and impact of administrative burdens associated with seeking and receiving healthcare, as well as the racial and economic inequities that result from those administrative burdens. This is a writing-intensive course, and thus much emphasis will be placed not only on reading about different dimensions of administrative burden in American health care, but also doing intensive policy-relevant research on this subject.

### **Course Description**

Administrative burdens often induce delays and confusion for individuals navigating the American health care system. What's more, these burdens impose significant health literacy demands, which can lead to racial and economic disparities in who has meaningful access to health care. This course will look at how administrative burden and inequality intersect to shape our health care system and consider how health insurance entities can better promote access to care.

### **Learning Objectives**

- Identify and describe administrative burdens across public and private health insurance systems
- Employ the administrative burdens framework to understanding observable inequities in meaningful access to health insurance and health care
- Apply the administrative burden framework to writing an op-ed that is accessible to a diverse readership
- Compare and contrast burdens in different areas of health care reform, and the different costs that they impose on patients and their health care through group policy analysis work
- Synthesize findings and policy recommendations on administrative burden through collaborative policy analysis

- Investigate through independent research an administrative burden in the health care setting beyond the scope of the course readings

### **Required Resources: Textbooks/Articles/Readings**

- Herd, Pamela and Donald Moynihan. 2019. *Administrative Burden: Policymaking by Other Means*. New York, N.Y.: Russell Sage Foundation.
- Michener, Jamila. 2018. *Fragmented Democracy: Medicaid, Federalism, and Unequal Politics*. New York, N.Y.: Cambridge University Press.
- Cohen, David S. and Carole Joffe. 2021. *Obstacle Course: The Everyday Struggle to Get an Abortion in America*. Oakland, C.A.: University of California Press.

### **Recommended Book:**

- Sunstein, Cass. 2021. *Sludge: What Stops Us from Getting Things Done and What to Do About It*. Cambridge, MA: MIT Press.

Texts are available online for purchase or rental and through the University Bookstore. We will also be reading from the forthcoming manuscript of Dr. Miranda Yaver, *Coverage Denied: How Health Insurers Drive Inequality in the United States* (Cambridge University Press).

### **Useful Websites on Health Policy**

- <https://www.kff.org/>
- <https://www.propublica.org/topics/health-insurance>
- <https://www.urban.org/research-area/health-and-health-care>
- <https://www.commonwealthfund.org/programs/federal-and-state-health-policy>
- <https://www.healthaffairs.org>

### **Useful Podcasts on Health Policy**

What the Health?, POLITICO's Pulse Check, A Health Odyssey, Health Affairs Pathways, The Commonwealth Fund's New Directions in Health Care

### **Recommended Substacks:**

- Donald Moynihan, "Can We Still Govern?" <https://donmoynihan.substack.com/>
- Wendell Potter, "Health Care Un-Covered" <https://healthcareuncovered.substack.com/>

**Recommended Social Media Follows:** Donald Moynihan (University of Michigan), Pam Herd (University of Michigan), Dan Diamond (Washington Post), Sarah Kliff (New York Times), Dylan Scott (Vox), Larry Levitt (Kaiser Family Foundation), Margot Sanger-Katz (NY Times), Julie Rovner (KFF Health News), Loren Adler (Brookings-Schaeffer Initiative), Jonathan Cohn (Huffington Post)

### **Canvas**

Relevant materials will be posted on Canvas. Instructor to provide additional instructions as required.

### **Email Communication**

Students are urged to check their email frequently for class announcements regarding readings and other assignments. Failure to check email in a timely manner will not absolve students from knowing the content of the communication.

### Required or Recommended Software

Students will require Microsoft Office. Software is available from the University's Software Licensing Service (details and list of software at: <http://technology.pitt.edu/software/for-students-software.html>).

### Required Equipment

Students will need access to a computer for accessing course materials, drafting up course requirements, and for course-related communications.

### Class Expectations/ Behavior and Ground Rules

- Be fully prepared and participate in class activities
- Be respectful of the opinions and answers of others
- Submit work using proper English grammar and syntax
- Engage with other students and instructor in class and via Canvas
- Use standard citation format, including URLs, for material. Wikipedia cannot be used as a reference

Grades for the course will follow the letter format:

93 – 100%	A	73 – 76%	C
90 – 92%	A-	70 – 72%	C-
87 – 89%	B+	68 – 69%	D+
83 – 86%	B	63 – 67%	D
80 – 82%	B-	60 – 62%	D-
77 – 79%	C+	< 60%	F

### Student Performance Evaluation

Requirement	Course Weight	Remarks
Two 3-4 page Memos	20%	10% for each memo. Using ChatGPT, generate an essay responding to an assigned case study and write a 3-4-page memo critiquing it.
Op-ed	15%	Editorial of 750-850 words on an administrative burden observed in recent events, that could be published in a local or national news outlet. <i>You are strongly encouraged to submit the op-ed to an outlet for publication.</i>
Group Project: Policy Memo	25%	5-7 page policy memo on administrative burdens in public health insurance, to be presented on last week of class. <u>Some potential topics:</u> Medicaid work requirements, accessing gender-affirming

		care in Medicaid, Medicaid unwinding post-COVID-19, administrative burden in CHIP, Medicaid prior authorization and/or appeal processes for coverage denials, relationship between public opinion and Medicaid administrative burden reduction efforts, physician shortages for Medicaid patients given physician administrative burden, integrated vs. carve-out system of Medicaid administration of behavioral health benefits, Medicaid estate recovery “hardship exemptions,” traditional Medicare enrollment complexity
Research Paper (12 pages)	25%	Explore an administrative burden in a health policy area of student's choice, in consultation with professor. Students may have reviewed in advance a 1-2 pg outline and 2 pg abstract of the paper to receive feedback before the final due date.
Engagement	15%	Contributing to class discussions, participation in in-class activities, pose at least two discussion questions to the class on assigned day.

**Note on Attendance**

Attendance and participation are vital to understanding the concepts of the course. If you miss more than four classes, I will propose that we meet to discuss the possibility of your dropping the course.

**Assignment Submission / Late Work Policy**

It is imperative that students turn in work at specified deadlines. Failure to do so will result in a third letter grade reduction per day late unless you have received an extension in advance. Work will not be accepted at all more than one week late unless said extension was granted in advance. If you have concerns regarding your ability to complete your work on time due to physical or mental health reasons, you are encouraged to seek appropriate treatment from campus services and to discuss with me *in advance* whether an extension is needed.

### **Disability Services Statement**

If you have a disability for which you are or may be requesting an accommodation, you are encouraged to contact both your instructor and [Disability Resources and Services \(DRS\)](#), 140 William Pitt Union, (412) 648-7890, [drsrecep@pitt.edu](mailto:drsrecep@pitt.edu), (412) 228-5347 for P3 ASL users, as early as possible in the term. DRS will verify your disability and determine reasonable accommodations for this course.

### **Academic Integrity Statement**

Students in this course will be expected to comply with the [University of Pittsburgh's Policy on Academic Integrity](#). Any student suspected of violating this obligation for any reason during the semester will be required to participate in the procedural process, initiated at the instructor level, as outlined in the University Guidelines on Academic Integrity. This may include, but is not limited to, the confiscation of the examination of any individual suspected of violating University Policy. Furthermore, no student may bring any unauthorized materials to an exam, including dictionaries and programmable calculators.

To learn more about Academic Integrity, visit the [Academic Integrity Guide](#) for an overview of the topic. For hands- on practice, complete the [Understanding and Avoiding Plagiarism tutorial](#).

### **Sexual Misconduct, Required Reporting, and Title IX Statement**

If you are experiencing sexual assault, sexual harassment, domestic violence, and stalking, please report it to me and I will connect you to University resources to support you.

University faculty and staff members are required to report all instances of sexual misconduct, including harassment and sexual violence to the Office of Civil Rights and Title IX. When a report is made, individuals can expect to be contacted by the Title IX Office with information about support resources and options related to safety, accommodations, process, and policy. I encourage you to use the services and resources that may be most helpful to you.

As your professor, I am required to report any incidents of sexual misconduct that are directly reported to me. You can also report directly to Office of Civil Rights and Title IX: 412-648-7860 (M-F; 8:30am-5:00pm) or via the Pitt Concern Connection at: [Make A Report](#)

An important exception to the reporting requirement exists for academic work. Disclosures about sexual misconduct that are shared as a relevant part of an academic project, classroom discussion, or course assignment, are not required to be disclosed to the University's Title IX office.

If you wish to make a confidential report, Pitt encourages you to reach out to these resources:

- The University Counseling Center: 412-648-7930 (8:30 A.M. TO 5 P.M. M-F) and 412-648-7856 (AFTER BUSINESS HOURS)
- Pittsburgh Action Against Rape (community resource): 1-866-363-7273 (24/7)

If you have an immediate safety concern, please contact the University of Pittsburgh Police, 412-624-2121

Any form of sexual harassment or violence will not be excused or tolerated at the University of Pittsburgh.

For additional information, please visit the [full syllabus statement](#) on the Office of Diversity, Equity, and Inclusion webpage.

*From the Office of Diversity, Equity, and Inclusion*

### **Equity, Diversity, and Inclusion**

The University of Pittsburgh does not tolerate any form of discrimination, harassment, or retaliation based on disability, race, color, religion, national origin, ancestry, genetic information, marital status, familial status, sex, age, sexual orientation, veteran status or gender identity or other factors as stated in the University's Title IX policy. The University is committed to taking prompt action to end a hostile environment that interferes with the University's mission. For more information about policies, procedures, and practices, visit the [Civil Rights & Title IX Compliance web page](#).

I ask that everyone in the class strive to help ensure that other members of this class can learn in a supportive and respectful environment. If there are instances of the aforementioned issues, please contact the Title IX Coordinator, by calling 412-648-7860, or e-mailing [titleixcoordinator@pitt.edu](mailto:titleixcoordinator@pitt.edu). Reports can also be [filed online](#). You may also choose to report this to a faculty/staff member; they are required to communicate this to the University's Office of Diversity and Inclusion. If you wish to maintain complete confidentiality, you may also contact the University Counseling Center (412-648-7930).

### **Helpful Campus Resources**

There are several resources on campus that may help you in your physical, emotional, and academic wellbeing.

- Student Health Clinic at the Wellness Center (119 University Place): <https://www.studentaffairs.pitt.edu/student-health-services/clinic>, 412-383-1800
- Counseling Center at the Wellness Center (119 University Place): <https://www.studentaffairs.pitt.edu/counseling>, 412-648-7930
- Disability Resources and Services at the Pitt Union (140 William Pitt Union): <https://www.diversity.pitt.edu/disability-access/disability-resources-and-services>, 412-648-7890
- Writing Center (317B O'Hara Student Center): <https://www.writingcenter.pitt.edu/>, 412-624-6556

## **SCHEDULE OF SESSIONS AND ASSIGNMENTS**

### **January 9: Class Overview, Brief Review of American Health Care System**

- Scott, Dylan. "Patients Don't Know How to Navigate the US Health System – And It's Costing Them." *Vox*, November 3, 2023
- "Profile: The United States." The Commonwealth Fund. <https://www.commonwealthfund.org/international-health-policy-center/countries/united-states>

### **January 14: Introduction to Administrative Burden**

- Herd, Pamela and Donald Moynihan. *Administrative Burden*, Introduction and Ch. 1
- Lowery, Annie. "The Time Tax: Why is So Much American Bureaucracy Left to Average Citizens?" *The Atlantic*.

Recommended:

- Herd, Pamela and Donald Moynihan. 2020. “Administrative Burden in Health Policy.” *Journal of Health and Human Services Administration*.
- Barnes, Carolyn, Sarah Halpern-Meehin, and Jill Hoiting 2023.. “‘I Used to Get WIC.... But Then I Stopped’ ... How WIC Participants Perceive the Value and Burdens of Maintaining Benefits.”

### **January 16: Introduction to Administrative Burden and the Role of Race**

- Herd, Pamela, Hilary Hoynes, Jamila Michener, and Donald Moynihan. 2023. “Administrative Burden as a Mechanism of Inequality in Policy Implementation.”
- Barnes, Carolyn. 2023. “Racial Resentment and Administrative Burden Tolerance: The Case of Expanded SNAP Work Requirements.” *Health Affairs*

Recommended:

- Chudnovsky, M., & Peeters, R. 2021. “The unequal distribution of administrative burden: A framework and an illustrative case study for understanding variation in people's experience of burdens.” *Social Policy and Administration*.
- Johnson, Donovan and Alexander Kroll. 2020. “What makes us tolerant of administrative burden? Race, representation, and identity.” *Journal of Behavioral Public Administration Symposium on the Behavioral Implications of Administrative Burdens*.

### **January 21: Administrative Burden and Disability**

- Case Study: Center for American Progress, “How Dehumanizing Administrative Burdens Harm Disabled People.”
- Lichtman, Rachel. 2023. “[Navigation Anxiety: The Administrative Burdens of Being Poor and Disabled](#).” The Century Foundation.
- Jang-Trettien, Christine and Daniel Bolger. 2024. “Racialized Administrative Burden in Disability Assistance Programs in Two Rural Counties.” *Social Service Review*.

### **January 28: Medicaid Take-Up**

- “10 Things You Need to Know About Medicaid.” Kaiser Family Foundation.
- Herd et al. 2013. “Shifting Administrative Burden to the State: The Case of Medicaid Take-Up.” *Public Administration Review*.
- Wikle et al. 2021. “States Can Reduce Medicaid's Administrative Burdens to Advance Health and Racial Equity.” Center for Budget and Policy Priorities Report.

Recommended:

- Fox, Ashley, Edmund C. Stazyk, and Wenhui Feng. 2019. “Administrative Easing: Rule Reduction and Medicaid Enrollment.” *Public Administration Review*.
- Rauscher, Emily and Ailish Burns. 2023. “State Approaches to Simplify Medicaid Eligibility and Implications for Inequality of Infant Health.” *RSF: The Russell Sage Foundation Journal of the Social Sciences*.

Activity:

- Compare Medicaid application processes

### **January 30: Medicaid Participation**

- Herd, Pamela and Donald Moynihan. *Administrative Burden*, Ch. 7
- Michener, Jamila. *Fragmented Democracy*, Ch. 3

#### **February 4: Medicaid Participation (Continued)**

- Michener, Jamila. *Fragmented Democracy*, Ch. 4, 7
- Allen, Heidi. 2022. “The Confusing Landscape of Gender-Affirming Care for Transgender Medicaid Patients.” *Milbank Quarterly Opinion*
- Case Study: Medicaid estate repayment and hardship exemptions

#### Recommended:

- Michener, Jamila. 2019. “Medicaid and the Policy Feedback Foundations for Universal Healthcare.” *The Annals of the American Academy of Political and Social Science*.

#### **February 6: Medicaid Unwinding and Ex Parte Renewal**

- Case Study: “Using Automatic Renewals to Reduce Medicaid Coverage Loss: Early Evidence from Minnesota Offers a Model for Other States.” *Can We Still Govern?* Substack.
- Haeder, Simon and Donald Moynihan. 2023. “Most Americans support minimizing administrative burdens for Medicaid recipients as the public health emergency ends.” *Health Affairs Scholar*.
- Wagner, Jennifer. 2021. “Streamlining Medicaid Renewals Through the *Ex Parte* Process.” Center for Budget and Policy Priorities Report.

#### **February 11: Understanding Medicaid Work Requirements**

- “Overview of Medicaid Work Requirements: What Happened Under the Trump and Biden Administrations?” Kaiser Family Foundation 2022.
- “Medicaid Work Requirements Wouldn’t Increase Employment and Could Imperil Future Labor Market Participation.” The Commonwealth Fund Report.
- Aron-Dine, Aviva, Raheem Chaudhry, and Matt Broaddus. 2018. “Many Working People Could Lose Health Coverage Due to Medicaid Work Requirements.” Center for Budget and Policy Priorities Report.

#### **February 13: Effects of Medicaid Work Requirements**

- Case Study: “What Happened When One State Made Having a Job a Requirement for Medicaid”
- Sommers, Ben et al. 2020. “Medicaid Work Requirements In Arkansas: Two-Year Impacts On Coverage, Employment, And Affordability Of Care.” *Health Affairs*.
- Chen, Lucy and Ben Sommers. 2020. “Work Requirements and Medicaid Disenrollment in Arkansas, Kentucky, Louisiana, and Texas, 2018.” *American Journal of Public Health*.
- Garfield, Rachel et al. 2018. “Implications of Work Requirements in Medicaid: What Does the Data Say?” Kaiser Family Foundation Issue Brief.

#### Recommended:

- Surowiecki, James. “The GOP's Unworkable Work Requirements.” *The Atlantic*, April 28, 2023.

#### **February 18: Medicaid Work Requirements in Georgia... And What to Look for Elsewhere**

- “Few Georgians Are Enrolled in the State’s Medicaid Work Requirement Program.” The Commonwealth Fund, 2024.
- “Georgia’s Medicaid Experiment Is the Latest to Show Work Requirements Restrict Health Care Access.” Center on Budget and Policy Priorities.
- “Senators Call for Investigation of Medicaid Work Requirement Program.” *New York Times*, 2024.



### **February 20: Medicare Complexity and Administrative Burden**

- Herd, Pamela and Donald Moynihan. *Administrative Burden*, Ch. 5
- Report to the Congress: Reducing Medicare Complexity and Regulatory Burden. 2001.
- Wilk, Joshua et al. 2008. "Medicare Part D Prescription Drug Benefits and Administrative Burden in the Care of Dually Eligible Psychiatric Patients." *Psychiatric Services*.

### **February 25: Medicare Privatization and Administrative Burden**

- Herd, Pamela. 2021. "Making Medicare Complicated: How Privatizing Medicare is Increasing Administrative Burden for Beneficiaries." *Public Policy & Aging Report*.
- "Medicare Advantage in 2024: Enrollment Update and Key Trends." Kaiser Family Foundation.

### **February 27: Supplemental Nutritional Assistance Program (SNAP)**

- Case Study (podcast): This American Life, "Like the Show '48 Hours,' Except A Lot More Hours."
- "Policy Basics: The Supplemental Nutritional Assistance Program (SNAP)." Center on Budget and Policy Priorities.
- Gormley, Elena. 2020. "New Food Stamp Rules Won't Just Hurt My Clients. They'll Hurt Struggling Social Workers Like Me." *Vox*.
- Herd, Pamela and Donald Moynihan. *Administrative Burden*, Ch. 6

### **March 4-6: No Class (Spring Break! 😊 )**

### **March 11: Administrative Burdens in SNAP**

- Case Study: "Hacking Bureaucracy: Reimagining California's Food Stamp Program in the Digital Age."
- Barnes, Carolyn. 2023. "'I Can't Get Ahold of Them': Perceptions of Administrative Burden and Administrative Exclusion across SNAP, WIC, and Medicaid during the COVID-19 Pandemic." *The ANNALS of the American Academy of Political and Social Science*.
- Hertel-Fernandez, Alexander. 2024. "Measuring Psychological Burdens in Access to U.S. Social Programs: Lessons from New Research on the Supplemental Nutritional Assistance Program." Washington Center for Equitable Growth.
- "Court Decision Against Trump Rule Preserves SNAP for 700,000 Jobless." Center on Budget and Policy Priorities.
- "Making SNAP Interviews More Flexible Increases Take-Up." *Can We Still Govern?* Substack.

#### Recommended:

- Finkelstein, A., & Notowidigdo, M. J. 2019. "Take-up and targeting: Experimental evidence from SNAP." *Quarterly Journal of Economics*.
- Goodman, Veronica and Kaitlin Edwards. 2021. "Reimagining SNAP After the Pandemic." Progressive Policy Institute.
- Hefflin, Colleen et al. 2023. "Local Control, Discretion, and Administrative Burden: SNAP Interview Waivers and Caseloads During the COVID-19 Pandemic." *American Review of Public Administration*.

### **March 13: Introduction to Prior Authorization**

- “Use of Prior Authorization in Medicare Advantage Exceeded 46 Million Requests in 2022.” Kaiser Family Foundation.
- “Examining Prior Authorization in Health Insurance.” Kaiser Family Foundation.
- “How Cigna Saves Millions by Having Its Doctors Reject Claims Without Reading Them.” *ProPublica* investigation.
- Yaver, Miranda. *Coverage Denied*, Ch. 1, 2

### **March 18: Administrative Burdens of Prior Authorizations and Coverage Denials**

- Watch: Mini-documentary “Overturned”
- Yaver, Miranda. *Coverage Denied*, Ch. 4, 5, 8
- Yang, Eugene and Sushan Yang. 2022. “Prior Authorization: Overwhelming Burden and Critical Need for Reform.” *JACC: Case Reports*.

#### Recommended:

- Trapani, Dario et al. 2023. “Impact of Prior Authorization on Patient Access to Cancer Care.” *American Society of Clinical Oncology Educational Book*.
- Carlisle, Ryan et al. 2020. “Administrative Burden and Costs of Prior Authorizations in a Dermatology Department.” *JAMA Dermatology*.

### **March 20: Administrative Burdens of Appealing Coverage Denials**

- Case Study: Clark, Cheryl. “I Set Out to Create a Simple Map for How to Appeal Your Insurance Denial. Instead, I Found a Mind-Boggling Labyrinth.” *ProPublica*, August 31, 2023.
- Yaver, Miranda. *Coverage Denied*, Ch. 6
- Pollitz, Karen et al. 2023. “Claims Denials and Appeals in ACA Marketplace Plans in 2021.” Kaiser Family Foundation Report.

### **March 25: Administrative Burdens of Appealing Coverage Denials (Continued)**

- Case Study: “How AI Helped a Woman Overcome Health Insurance Company Gridlock for Lifesaving Arthritis Treatment.” From Wendell Potter’s Substack.
- Chino, Fumiko et al. 2023. “‘It was so many hoops to jump through’: Patient-reported administrative burden from disability, Family and Medical Leave Act (FMLA), and insurance appeals.” *Journal of Clinical Oncology*.
- Pfefer, Jeffrey. 2020. “Magnitude and Effects of ‘Sludge’ in Benefits Administration: How Health Insurance Hassles Burden Workers and Cost Employers.” *Academy of Management Discoveries*.

### **March 27: Administrative Burdens on Physicians**

- “Addressing the Administrative Burden of Prior Authorization.” American College of Physicians.
- Rao, Sandhya, et al. 2017. “The Impact of Administrative Burden on Academic Physicians: Results of a Hospital-Wide Physician Survey.” *Acad. Med.*
- Struthers, Arwen. 2024. “Utilization Management and Physician Burnout.” *American Journal of Managed Care*.
- “2023 American Medical Association Prior Authorization Physician Survey.”

### **April 1: Abortion Access**

- Case Study: This American Life, “First Trimester”

- Herd, Pamela and Donald Moynihan. *Administrative Burden*, Ch. 3
- Cohen, David S. and Carole Joffe. 2021. *Obstacle Course: The Everyday Struggle to Get an Abortion in America*. Ch. 2

Recommended:

- Heymann, Orlaith. 2023. "Unlimited Discretion: How Unchecked Bureaucratic Discretion Can Threaten Abortion Availability." *Journal of Health Politics, Policy, and Law*.

### **April 3: Abortion Access (Continued)**

- Cohen, David S. and Carole Joffe. 2021. *Obstacle Course: The Everyday Struggle to Get an Abortion in America*. Ch. 6, 7, 9

Recommended:

- Morse, Jessica et al. 2018. "The Impact of a 72-hour Waiting Period on Women's Access to Abortion Care at a Hospital-Based Clinic in North Carolina." *North Carolina Medical Journal*.

### **April 8: Administrative Burdens of Abortion Access Post-Dobbs**

- Orvath, Sarah et al. 2023. "Judicial bypass for minors post-Dobbs." *Women's Health*.
- Herd, Pamela and Donald Moynihan. 2024. "Gendered Administrative Burden: Regulating Gendered Bodies, Labor, and Identity." *JPART*.
- "A Closer Look at Rape and Incest Exceptions in States with Abortion Bans and Early Gestational Restrictions." Kaiser Family Foundation.

### **April 10: Evaluating Administrative Burdens... And How to Address Them**

- Herd, Pamela and Donald Moynihan. *Administrative Burden*, Ch. 10
- Michener, Jamila. *Fragmented Democracy*, Ch. 7
- Yaver, Miranda. *Coverage Denied*, Ch. 9

### **April 15: Burden Reduction Efforts... And Reflections on the Future**

- Moynihan, Donald and Pam Herd. 2022. "Transforming the Paperwork Reduction Act to tackle administrative burden." *Can We Still Govern?* Substack.
- "Strategies for Reducing Administrative Burden in Public Benefit and Service Programs." Office of Management and Budget OIRA Memo.
- "A Safety Net with 100 Percent Participation: How Much Would Benefits Increase and Poverty Decline?" Urban Institute Report, 2023.
- Herd, Pamela. "Legal Abortion Protections Aren't Enough." *Can We Still Govern?* Substack.
- Hertel-Fernandez, Alex. 2023. "How to Use the Public Comment Process to Reduce Administrative Burden." *Can We Still Govern?* Substack.

Recommended:

- Department of Homeland Security. 2022. "Paperwork Reduction Act Burden Reduction Initiative."
- Recommended: "How Donald Trump Will Exacerbate Administrative Burdens in Health Insurance." Miranda Yaver's Substack.

### **April 17: Class Presentations**

### **April 22: Class Presentations, Wrap-Up**